

## **CHAPTER IV**

### **DATA COLLECTION AND PROCESSING**

#### **4.1. Data Collection**

Based on the research methodology, in order to implement assembly line balancing using Plant Simulation software, researcher needs to collect certain data to support the model implementation. The data needed to create the model is data of production process in assembly line. In this research, researcher focusing the study in mixed-model two-sided assembly line. The research location chosen is PT. Toyota Motor Manufacturing Indonesia. The company uses the type of assembly line based on the study.

##### **4.1.1 Layout of Assembly Production Department**

Assembly production department divided into several assembly sections. This researcher shows several assembly sections especially the section which is taken by the researcher. The layout of Assembly production department and Trimming Line 1 section can be seen of rectangle mark can be seen in Figure 4.1.

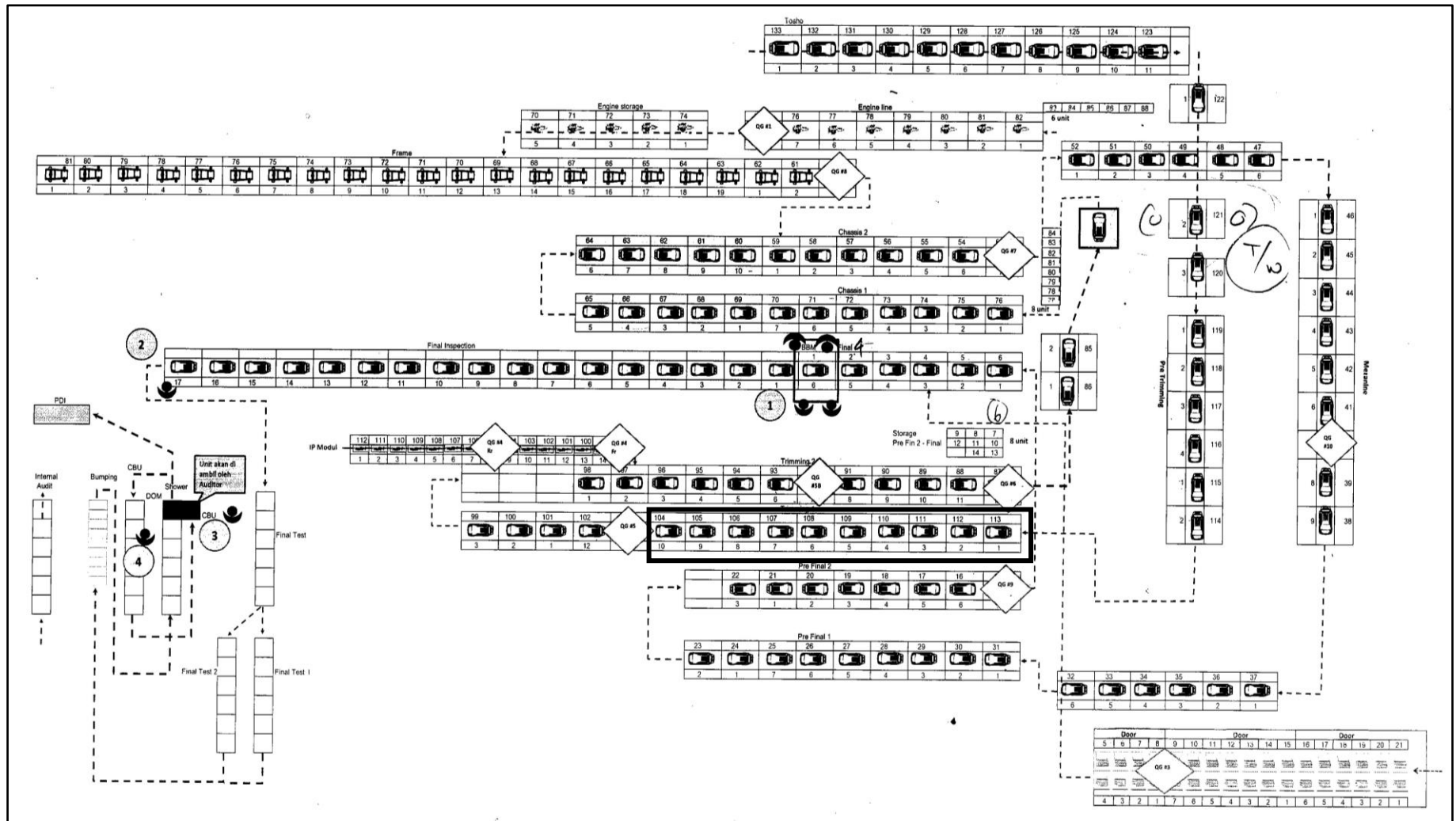


Figure 4.1 Assembly production layout at Plant

### 4.1.2 Detailed design

The detailed design refers to the stage where detailed layout and equipment specifications are verified for the system. While detailing the flow control model of assembly line with necessary workstations. The configuration is possible according to layout constraints. Mixed-model two-sided assembly line configuration in the section of Trimming line 1 is identified as described in Figure 4.2.

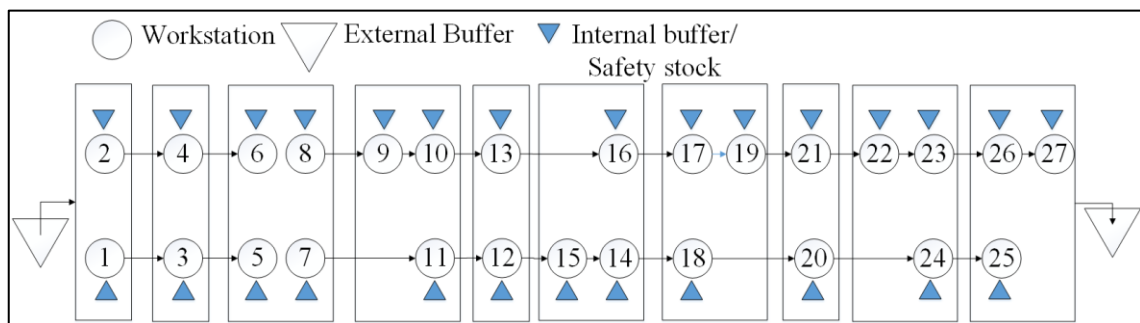


Figure 4.2 Line configuration of Trimming line 1 section

The section of trimming line 1 is divided into a number of processes in a workstation. The combining of workstation with another workstation is called mated-station where it has a pair workstation on the right and left side. There are two positions assembly in each sides such the right side has right and front position, whereas on the left side has left and rear position. It can be described in Table 4.1.

Table 4.1 Assembly station description

No. Mated-Station	No. Workstation	Workstation Name and Position	Workstation Total	Description
1	1	Stay Hood (Front position)	4	Stay hood assembles radiator, dash panel, rocker scratch protective and Patent plate fitting name plate on the left body fender.
	2	Patent Plate (Left Position)		

No. Mated-Station	No. Workstation	Workstation Name and Position	Workstation Total	Description
2	3	Stay Backdoor (Rear position)	2	Assembly of stay backdoor exterior and insulator dash panel.
	4	Insulator Dashpanel (Front position)		
3	5	Wire Floor (Right position)	4	Wiring instalation on Wiring floor, cap machine and back door.
	6	Wire Floor		
	7	(Left position)		
	8	Wire Backdoor (Rear) Wire Engine Room (Front position)		
4	9	Setting Garnish Backdoor (Rear)	3	Setting garnish backdoor and Assembly of Combination Lamp (license lamp, handle, camera, and rear lamp) and seat belt installation.
	10	Sealt Belt		

No. Mated-Station	No. Workstation	Workstation Name and Position	Workstation Total	Description
	11	RR (Left position) Sealt Belt RR (Right position)		
5	12	Insulator Hood (Front position)	2	Assembly Process of Insulator hood and Rear Hose washer.
	13	RR Hose Washer (Rear)		
6	14	CSA RH (Right position)	3	Process of setting ABS and Setting booster (brake fluid container on the front).
	15	Setting Booster (Front position)		
	16	CSA LH (Left position)		
7	17	Pedal LHD (Left position)	3	Tube Brake and Pedal instalation, meanwhile on the backdoor, rear lamps are assembled.
	18	Actuator (Front position)		
	19	(Front position)		

No. Mated-Station	No. Workstation	Workstation Name and Position	Workstation Total	Description
		Rear Lamp (Rear)		
8	20	Plug Floor (Right position)	2	Assembly Process of Plug floor, Cable fuellid (Gasoline opener cable) and Shield fuel tank (rubber gasoline pipe).
	21	Cable Fuellid (Left position)		
9	22	Shield Fuel Tank (Left position)	3	Interior assembly such as head lining and room lamp.
	23	Lamp Room (Either)		
	24	Setting H/Lining (Either)		
10	25	Sunvisor RH (Right position)	3	Assembly of Sunvisor, assist grip and Rear cooler installation.
	26	Sunvisor LH (Left position)		
	27	RR Cooler (Rear)		

### **4.1.3 The Information of Current Assembly Line**

The current assembly line of Trimming line 1 has 281 units consisting of 128 and 153 units for Innova and Fortuner demand product per shift. The working time per shift is 7 hours 40 minutes. The assembly line situation has 10 mated-stations consisting of 31 workstations and 31 operators. There are 148 work elements consisting of 556 and 573 tasks for Innova and Fortuner product.

### **4.2.1 The Joint Precedence Diagram**

In the type of assembly lines, each model has its own predecessor relationship which can be described by precedence graph. All of the precedence graphs of the model can be combined into a single predecessor diagram, called a joint precedence graph. The operator does their job in parallel with both two-sided assembly lines. There are several task types to give the direction in precedence diagram. It is grouped into five task types are right (R), left (L), either (E), either front (EF) and either back (EB) with two-sided assembly lines. The joint precedence diagram can be seen in Figure 4.3.





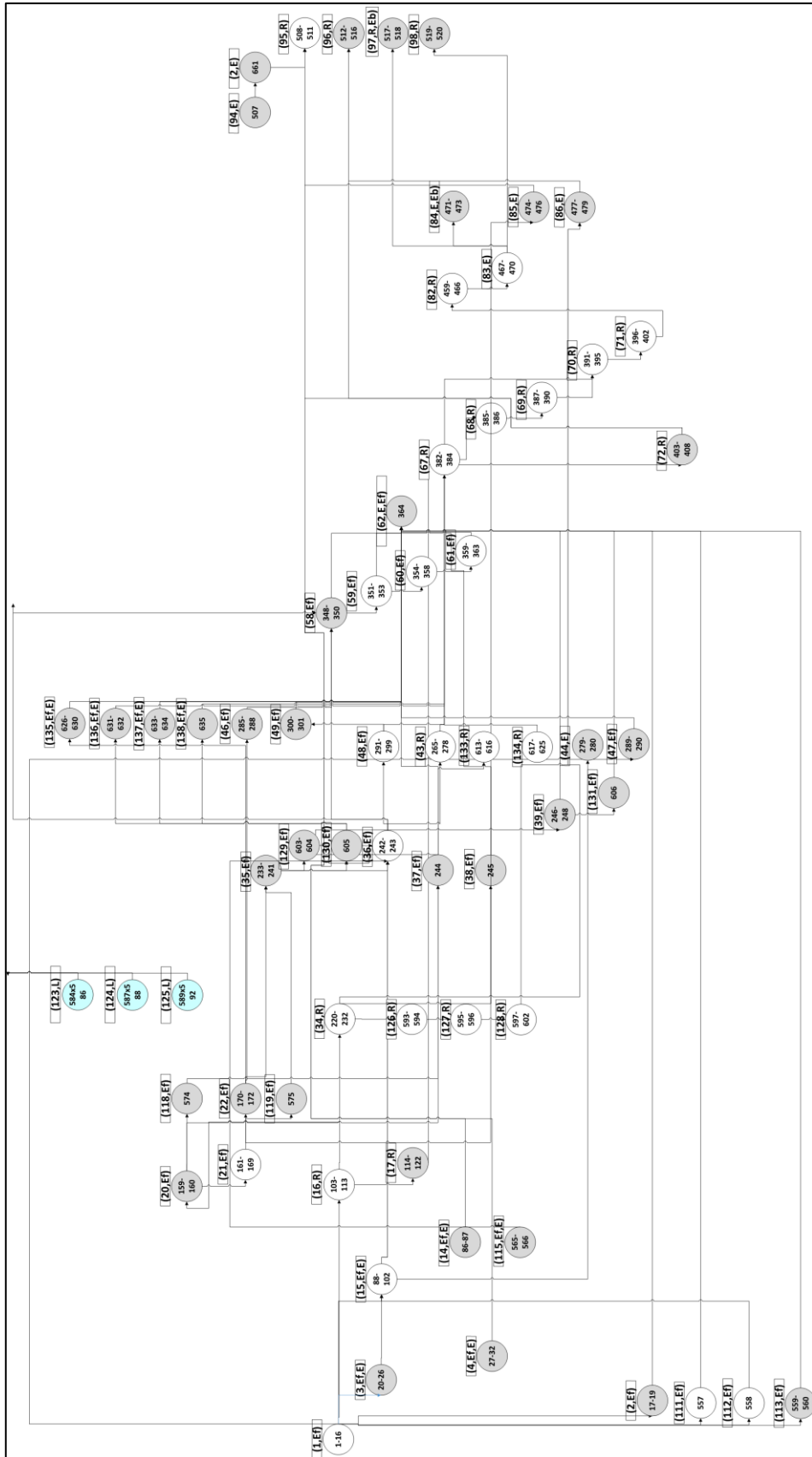


Figure 4.3 The joint precedence graph

#### 4.2.2 The Task Time and Direction

The task times in this research is represented using work element which means combining the tasks that cannot be separate. The data that researcher used is based on the company data. The data of times and other informations of the task is provided in Table 4.2.

Table 4.2 The data information on Trimming Line 1.

No	Task	Station	Work Element	Side	Innova		Fortuner	
					Available task	Task times	Available task	Task times
1	Hang the Radiator support Box				√		√	
2	Take the RH Body mount Bolt No.1				√		√	
3	Put in the RH Body mount Bolt No.1				√		√	
4	Take the LH Body mount Bolt No.1				√		√	
5	Put in the LH Body mount Bolt No.1				√		√	
6	Fitting Hood stay holder	1	1	Ef	√	68	√	54
7	Take the Hood stay				√		√	
8	Enter the Hood stay				√		√	
9	Fitting Clip Hood support				√		√	
10	Fitting Chusion rubber (small) X Radiator support (Side RH)				√			
11	Fitting Chusion rubber (small) X Radiator support (Side LH)				√			

No	Task	Station	Work Element	Side	Innova		Fortuner	
					Available task	Task times	Available task	Task times
12	Fitting Chusion rubber (small) X E/G (Side RH)				√			
13	Fitting Chusion rubber (small) X E/G (Side LH)				√			
14	Release the Radiator support Bolt				√		√	
15	Take the Radiator support X Body				√		√	
16	Enter the Radiator support X Body				√		√	
17	Take the Washer Nozzle				√		√	
18	Fitting FR Washer nozzle X E/G hood (side LH)		2	Ef	√	17	√	17
19	Fitting FR Washer nozzle X E/G hood (side RH)				√		√	
20	Take the Dash Panel insulator pad Outside				√		√	
21	Set Position Dash panel insulator pad Outside (RHD)		3	Ef,E	√	31	√	17
22	Fitting Dash Panel insulator pad clip Outside (RHD)				√		√	
23	Set Position Dash panel insulator pad				√			

No	Task	Station	Work Element	Side	Innova		Fortuner	
					Available task	Task times	Available task	Task times
	Outside (LHD)							
	Fitting Dash Panel insulator pad clip				√		√	
24	Outside (LHD)							
	Fitting Hole plug Dash panel (Outside) (RHD)				√			
25	panel (Outside) (RHD)							
	Fitting Hole plug Dash panel (Outside) (LHD)				√			
26	panel (Outside) (LHD)							
	Take the Rocker Scratch protective cover X box cover				√		√	
27	cover X box cover							
	Bring the Rocker Scratch protective cover				√		√	
28	cover							
	Take the FR Rocker Scratch protective cover (side RH)				√			
29	cover (side RH)		4	Ef,E		26		13
	Set Cover FR Rocker Scratch protective cover (side RH)				√			
30	cover (side RH)							
	Take the RR Rocker Scratch protective cover (side RH)				√			
31	cover (side RH)							
	Set cover RR Rocker Scratch protective cover (side RH)				√			
32	cover (side RH)							
33	Take the Name plate				√		√	
	Set table kerja name plate table prepare	2	5	L	√	79	√	74
34	plate table prepare							
35	Release the Manifest				√		√	

No	Task	Station	Work Element	Side	Innova		Fortuner	
					Available task	Task times	Available task	Task times
36	Scan Name plate manifest bar code				√		√	
37	Check Name plate monitor				√		√	
38	Tekan tombol name plate Plate Stamping machine				√		√	
39	Take the Work completion name plate				√		√	
40	Check Work completion name plate				√		√	
41	Caulking name plate				√		√	
42	Caulking VIN plate hole				√		√	
43	Set table kerja VIN plate X Table prepare				√		√	
44	Scan VIN plate Bar code				√		√	
45	Check VIN plate Bar code				√		√	
46	Tekan tombol VIN plate Plate Stamping machine				√		√	
47	Take the Work completion VN plate				√		√	
48	Check Work completion VN plate				√		√	
49	Caulking VIN plate				√		√	
50	Scan certification regulation info Bar		6	L	√	18	√	18



No	Task	Station	Work Element	Side	Innova		Fortuner	
					Available task	Task times	Available task	Task times
	Set Position Mark JIG				√			
62	B/D side (side LH)							
	Add the backdoor model mark X (side				√			
63	LH)							
	Return the mark JIG				√			
64	(side LH)							
65	Take the B/D JIG				√		√	
66	Enter the B/D JIG				√		√	
	Take the LWR stay				√		√	
67	BKT B/D (side RH)							
	Tighten the LWR stay				√		√	
68	BKT B/D (side RH)							
	Take the UPR stay				√		√	
69	BKT B/D (side RH)							
	Tighten the UPR stay				√		√	
70	BKT B/D (side RH)							
	Take the LWR stay				√		√	
71	BKT B/D (side LH)	3	11	Eb		61		65
	Tighten the LWR stay				√		√	
72	BKT B/D (side LH)							
	Take the UPR stay				√		√	
73	BKT (side LH)							
	Tighten the UPR stay				√		√	
74	BKT B/D (side LH)							
75	Take the Stay B/D				√		√	
	Fitting Stay B/D (side				√		√	
76	LH)							
	Fitting Stay B/D (side				√		√	
77	RH)							

No	Task	Station	Work Element	Side	Innova		Fortuner	
					Available task	Task times	Available task	Task times
78	Release the B/D JIG X B/D				√		√	
79	Return the B/D JIG X B/D				√		√	
80	Take the B/D Damper (LWR)				√			
81	Tighten the B/D damper (LWR) (side LH)		12	Eb	√	13		0
82	Take the B/D Damper				√			
83	Tighten the B/D damper (LWR) (side RH)				√			
84	Take the Spare tire carrier guide		13	Eb	√	10	√	13
85	Fitting Spare tire carrier guide				√		√	
86	Take the FR Floor Silincer		14	Ef,E	√	14	√	11
87	Install the FR Floor Silence				√		√	
88	Take the SPS dari box No.1				√			
89	Bring the SPS dari box No.1	4			√			
90	Potong insulator dash panel		15	Ef,E	√	72		36
91	Take the insulator dash panel				√		√	
92	Set Position D.P				√		√	



No	Task	Station	Work Element	Side	Innova		Fortuner	
					Available task	Task times	Available task	Task times
	insulator pad CTR							
93	Set Position D.P insulator pad RH				√		√	
94	Set Position D.P insulator pad LH				√		√	
95	Fitting LWR clip DP insulator				√		√	
96	Fitting DP insulator PAD Clip x CW				√		√	
97	Fitting DP insulator PAD Clip x LH				√		√	
98	Fitting UPR CLIP DP insulator PAD Clip				√		√	
99	Take the cowl top brace (side RH)				√			
100	Tighten the CLIP to Brace RH				√			
101	Take the Cowl rop brace (side LH)				√			
102	Tighten the cowl to brace LH				√			
103	Tidying the jalur Floor W/H (side RH) X CTR Floor				√		√	
104	Fitting Floor W/H Protector X Tunnel	5	16	R	√	45	√	46
105	Fitting Floor W/H Clamp X CTR Tunnel (side RH)				√		√	

No	Task	Station	Work Element	Side	Innova		Fortuner	
					Available task	Task times	Available task	Task times
	Fitting Floor W/H							
106	Clamp X Floor BKT (side RH)				√		√	
107	Fitting Floor W/H X FR Carpet Hook (side RH)				√		√	
108	Fitting Floor W/H Clamp X FR Floor (side RH)				√		√	
109	Fitting Floor W/H J/B X cowl side (side RH)				√		√	
110	Fitting Floor W/H Clamp X cowl side (side RH)				√		√	
111	Tighten the Fitting Floor W/H earth X cowl side (side RH)				√		√	
112	Torque Fitting Floor W/H earth X cowl side (side RH)				√		√	
113	Check Fitting Floor W/H earth X cowl side (side RH)				√		√	
114	Take the Door CTL Relay				√		√	
115	Connect the Door CTL Relay X Floor W/H C/N (side RH)		17	R	√	42	√	40
116	Tighten the Door CTL Relay X cowl side				√		√	

No	Task	Station	Work Element	Side	Innova		Fortuner	
					Available task	Task times	Available task	Task times
	(side RH)							
	Fitting Floor W/H Clamp X CTR side				√		√	
117	panel (side RH) (1)							
	Fitting Floor W/H Clamp X CTR Pillar				√		√	
118	(side RH)							
	Fitting Floor W/H Clamp X Roof R/F				√		√	
119	(side RH)							
	Fitting Floor W/H Clamp X CTR side				√		√	
120	panel (side RH) (2)							
	Fitting Floor W/H To				√		√	
121	Door (side RH)							
	Fitting Floor J/B W/H				√		√	
122	To Door (side RH)							
123	Take the Floor W/H				√			
	Tidying the jalur Floor W/H (side LH) X CTR				√		√	
124	Floor							
	Fitting Floor W/H Protector X Tunnel				√		√	
125	Side BKT (side LH)	6	18	L		83		57
	Fitting Floor W/H Clamp X CTR Tunnel				√		√	
126	(side LH)							
	Fitting Floor W/H Clamp X Floor BKT				√		√	
127	(side LH)							

No	Task	Station	Work Element	Side	Innova		Fortuner	
					Available task	Task times	Available task	Task times
128	Fitting Floor W/H X FR Carpet Hook (side LH)				√		√	
129	Fitting Floor W/H Clamp X FR Floor (side LH)				√		√	
130	Fitting Floor W/H J/B X cowl side (side LH)				√		√	
131	Fitting Floor W/H R/B X cowl side (side LH)				√		√	
132	Fitting Floor W/H Clamp X cowl side (side LH)				√		√	
133	Tighten the Floor W/H R/B X cowl side (side LH)				√		√	
134	Tighten the Floor W/H earth X cowl side (side LH)				√			
135	Torque Floor W/H earth X cowl side (side LH)				√		√	
136	Check Floor W/H earth X cowl side (side LH)				√		√	
137	Take the Door CTL Relay				√			
138	Connect the Door CTI Relay X Floor W/H C/N (side LH)				√			

No	Task	Station	Work Element	Side	Innova		Fortuner	
					Available task	Task times	Available task	Task times
139	Tighten the Door CTI Relay X cowl side (side LH)				√			
140	Fitting Floor W/H Clamp X CTR side panel (side LH) (1)				√		√	
141	Fitting Floor W/H Clamp X CTR Pillar (side LH)				√		√	
142	Fitting Floor W/H Clamp X CTR side panel (side LH) (2)				√			
143	Fitting Floor W/H To Door (side LH)				√		√	
144	Fitting Floor J/B W/H To Door (side LH)				√		√	
145	Take the RR Washer Nozzle				√			
146	Fitting RR Washer nozzle B/D				√			
147	Take the RR Washer nozzle G/M				√			
148	Fitting RR Washer nozzle G/M X B/D	7	19	Eb	√	88		39
149	Fitting RR Washer nozzle G/M Body				√			
150	Take the B/D W/H				√		√	
151	Put in B/D W/H X Body				√		√	
152	Fitting B/D W/H G/M				√		√	

No	Task	Station	Work Element	Side	Innova		Fortuner	
					Available task	Task times	Available task	Task times
	X B/D Hole							
153	Fitting B/D W/H G/M X B/D Body roof Hole				√		√	
154	Fitting B/D W/H Clip X LH QTR Panel (Inside)				√		√	
155	Fitting B/D W/H Multiplex network (W/SMART)				√			
156	Fitting B/D W/H (4) X B/D				√		√	
157	Fitting B/D W/H (10) X B/D				√		√	
158	Set Position B/D W/H C/N X B/D hole				√			
159	Take the E/G room main W/H		20	Ef	√	15	√	15
160	Fitiing E/G room main W/H Relay box				√		√	
161	Fitiing E/G room main W/H G/M X Dash panel outer (side LH)	8			√		√	
162	Fitiing E/G room main W/H clamp X LH Fender (Inside)		21	Ef		68		37
163	Fitiing E/G room main W/H clamp X Dash panel outer (3)				√		√	
164	Fitiing E/G room main W/H G/M X Dash				√			



No	Task	Station	Work Element	Side	Innova		Fortuner	
					Available task	Task times	Available task	Task times
176	Set Position RR grade emblem jig (side RH)				√		√	
177	Add the Backdoor X RR grade emblem (side RH)				√		√	
178	Return the Mark JIG (side RH)				√			
179	Take the License lamp				√		√	
180	Connect the License lamp (side LH)				√			
181	Fitting License lamp (side LH)		25	Eb	√	17	√	19
182	Connect the License lamp (side RH)				√		√	
183	Fitting License lamp (side RH)				√		√	
184	Take the B/D handle				√		√	
185	Connect the B/D handle		26	Eb	√	8	√	13
186	Fitting B/D handle				√		√	
187	Take the B/D camera				√		√	
188	Connect the B/D camera				√		√	
189	Fitting B/D camera		27	Eb	√	14	√	11
190	Tighten the B/D camera				√		√	
191	Take the B/D outer G/N		28	Eb	√	15	√	18
192	Fitting B/D outer G/N				√		√	
193	Take the Rear lamp		29	Eb	√	20	√	18



No	Task	Station	Work Element	Side	Innova		Fortuner	
					Available task	Task times	Available task	Task times
	(side RH)							
194	Fitting Rear lamp (side RH)				√		√	
195	Take the Rear lamp (side LH)				√		√	
196	Fitting Rear lamp (side LH)				√		√	
197	Open the B/D		30	Eb	√	3	√	2.5
198	Connect the Rear lamp (side RH)				√		√	
199	Connect the Rear lamp (side LH)		31	Eb		17		11
200	Fitting Floor plug hole X CTR Floor (side LH)				√		√	
201	Fitting Floor plug hole X CTR Floor (side LH)				√		√	
202	Add the Plug plate X CTR Floor (side LH)				√		√	
203	Add the Tape seal sheet X CTR Floor (side LH)	10	32	L	√	60	√	67
204	Fitting Floor W/H X CTR Floor carpet hook (side LH)				√		√	
205	Fitting Floor W/H clamp X QTR pillar (LWR)				√		√	
206	Fitting Floor W/H				√		√	

No	Task	Station	Work Element	Side	Innova		Fortuner	
					Available task	Task times	Available task	Task times
	clamp X QTR pillar (UPR)							
207	Tighten the Floor W/H earth X QTR pillar (side LH)				√			
208	Torque Floor W/H earth X QTR pillar (side LH)				√			
209	Check Floor W/H earth X QTR pillar (side LH)				√			
210	Fitting Floor W/H to CSA (side LH)				√		√	
211	Take the RR Seat Belt No.1				√		√	
212	Tighten the RR Seat Belt No.1 (side LH)				√		√	
213	Torque RR Seat Belt No.1 X Roof (side LH)				√			
214	Check RR Seat Belt No.1 X Roof (side LH)				√			
215	Tighten the RR Seat Belt No.1 X Roof (side LH)				√		√	
216	Torque RR Seat Belt No.1 X Roof (side LH)				√		√	
217	Check RR Seat Belt				√		√	

No	Task	Station	Work Element	Side	Innova		Fortuner	
					Available task	Task times	Available task	Task times
	No.1 X Roof (side LH)							
218	Take the Empty box SPS No.1		33	E,Ef,Eb	√	6		0
219	Return the Empty box SPS No.1				√			
220	Fitting Floor W/H clamp X QTR pillar (side RH) (1)				√		√	
221	Fitting Floor W/H clamp X QTR pillar (side RH) (2)				√		√	
222	Tighten the Floor W/H earth X QTR pillar (side RH)				√			
223	Torque Floor W/H earth X QTR pillar (side RH)	11	34	R	√	77		20
224	Check Floor W/H earth X QTR pillar (side RH)				√			
225	Fitting Floor W/H to CSA (side RH)				√		√	
226	Take the RR Seat Belt No.2				√			
227	Tighten the RR Seat Belt No.2 (side RH) (3)				√			
228	Torque RR Seat Belt No.1 X Roof (side				√			

No	Task	Station	Work Element	Side	Innova		Fortuner	
					Available task	Task times	Available task	Task times
	RH) (3)							
	Check RR Seat Belt No.1 X Roof (side				√			
229	RH) (3)							
	Tighten the RR Seat Belt No.1 X Roof				√			
230	(side RH) (1)							
	Torque RR Seat Belt No.1 X Roof (side				√			
231	RH) (1)							
	Check RR Seat Belt No.1 X Roof (side				√			
232	RH) (1)							
	Take the SPS part box No.3				√		√	
233	No.3							
	Bring the SPS part box No.3				√		√	
234	box No.3							
	Fitting E/G room main W/H clamp X LH				√		√	
235	Fender (Inside) (2)							
	Fitting E/G room main W/H To washertank	12	35	Ef	√	55	√	48
236	penjepit							
	Fitting FR washer hose clip				√			
237	hose clip							
	Take the FR washer hose				√		√	
238	hose							
	Connect the FR washer hose X RH				√		√	
239	Washer nozzle							

No	Task	Station	Work Element	Side	Innova		Fortuner	
					Available task	Task times	Available task	Task times
240	Connect the FR washer hose X LH Washer nozzle				√		√	
241	Merapikan jalur FR Washer hose				√		√	
242	Take the Hood insulator		36	Ef	√	24	√	31
243	Fitting Hood insulator clip				√		√	
244	Tighten the E/G room main W/h Relay box		37	Ef	√	3	√	9.7
245	Tighten the E/G room main W/H Protector X Dash panel outer (side LH)		38	Ef	√	3	√	8.5
246	Take the security horn				√			
247	Connect the Security horn		39	Ef	√	14		0
248	Tighten the Security horn				√			
249	Take the RR washer hose				√		√	
250	Fitting RR washer hose Clip X Cowl side (side LH)	13	40	Eb	√	55	√	42
251	Fitting RR washer hose G/M X Cowl side (side LH)				√		√	
252	Fitting RR washer hose X xowl side (side				√			

No	Task	Station	Work Element	Side	Innova		Fortuner	
					Available task	Task times	Available task	Task times
	LH)							
253	Fitting RR washer hose X Floor W/H clamp (side FR)				√		√	
254	Fitting RR washer hose X Carpet hook (side FR)				√		√	
255	Fitting RR washer hose X CTR Floor W/H (side LH)				√		√	
256	Fitting RR washer hose X CTR Carpet hook (side LH)				√		√	
257	Fitting RR washer hose X C pillar Floor W/H clamp (1)				√		√	
258	Fitting RR washer hose X C pillar Floor W/H clamp (2)				√		√	
259	Take the Smart antenna				√		√	
260	Fitting Smart antenna X B/D W/H C/N		41	Eb	√	19	√	19
261	Tighten the B/D outer G/N (Inside)				√		√	
262	Take the RR wiper motor				√		√	
263	Tighten the RR wiper motor B/D		42	Eb	√	17	√	16
264	Connect the RR wiper				√		√	

No	Task	Station	Work Element	Side	Innova		Fortuner	
					Available task	Task times	Available task	Task times
	motor B/D							
265	Take the RH Curtain A/B				√			
266	Add the CSA barcode label (side RH) X check sheet				√			
267	Connect the Floor W/H C/N X Curtain A/B inflator (side RH)				√			
268	Check Floor W/H C/N X Curtain A/B inflator (side RH)				√			
269	Set Position A/B inflator X Body roof hole (side RH)				√			
270	Tighten the Curtain A/B inflator X Body (side RH)	14	43	R		82		0
271	Torque A/B inflator (side RH)				√			
272	Check A/B inflator Bolt (side RH)				√			
273	Fitting Clip RR certain A/B (side RH)				√			
274	Fitting Clip CTR certain A/B (side RH)				√			
275	Fitting Clip FR certain A/B (side RH)				√			
276	Ketok Clip RR certain A/B (side RH)				√			

No	Task	Station	Work Element	Side	Innova		Fortuner	
					Available task	Task times	Available task	Task times
277	Ketok Clip CTR certain A/B (side RH)				√			
278	Ketok Clip FR certain A/B (side RH)				√			
279	Take the protective vinyl sheet QTR		44	E	√	10	√	14
280	Install the protective vinyl sheet				√		√	
281	Take the RR Antenna cord Assy				√		√	
282	Connect the RR Antenna cord C/N X Roof antenna		45	Eb,E	√	18	√	19
283	Fitting RR Antenna cord Assy X Body				√		√	
284	Tighten the RR Antenna cord Assy X RR Pillar				√		√	
285	Fitting E/G room main W/H H/L C/N				√		√	
286	Tighten the E/G room main W/H earth		46	Ef	√	16	√	17
287	Torque E/G room main W/H earth	15			√		√	
288	Check E/G room main W/H earth				√		√	
289	Take the Hood lock cable				√		√	
290	Fitting Hood lock CTL cable		47	Ef	√	12	√	15



No	Task	Station	Work Element	Side	Innova		Fortuner	
					Available task	Task times	Available task	Task times
291	Take the Brake M/C Assy				√		√	
292	Take the Brake M/C gasket				√		√	
293	Enter the Brake M/C gasket				√		√	
294	Enter the Brake M/C Dash Panel				√		√	
295	Connect the Brake M/C Vacuum sensor C/N		48	Ef	√	37	√	50
296	Take the Brake tube clamp Apron portion				√		√	
297	Tighten the Brake tube clamp Apron portion				√		√	
298	Take the Hose to hose No.2				√		√	
299	Tighten the Hose to hose No.2 X Dash panel				√		√	
300	Take the Empty box SPS No.3		49	Ef	√	6		0
301	Return the Empty box SPS No.3				√			
302	Take the SPS part box No.4				√		√	
303	Bring the SPS part box No.4	16	50	L	√	95	√	91
304	Take the LH Curtain A/B				√		√	

No	Task	Station	Work Element	Side	Innova		Fortuner	
					Available task	Task times	Available task	Task times
305	Add the CSA barcode label (side LH) X check sheet				√		√	
306	Connect the Floor W/H C/N X Curtain A/B inflator (side LH)				√		√	
307	Check Floor W/H C/N X Curtain A/B inflator (side LH)				√		√	
308	Set Position A/B inflator X Body roof hole (side LH)				√			
309	Tighten the Curtain A/B inflator X Body (side LH)				√		√	
310	Torque A/B inflator (side LH)				√		√	
311	Check A/B inflator Bolt (side LH)				√		√	
312	Fitting Clip RR certain A/B (side LH)				√		√	
313	Fitting Clip CTR certain A/B (side LH)				√		√	
314	Fitting Clip FR certain A/B (side LH)				√		√	
315	Ketok Clip RR certain A/B (side LH)				√		√	
316	Ketok Clip CTR certain A/B (side LH)				√		√	
317	Ketok Clip FR certain				√		√	

No	Task	Station	Work Element	Side	Innova		Fortuner	
					Available task	Task times	Available task	Task times
	A/B (side LH)							
318	Take the Cushion B/D damper				√		√	
319	Tighten the Cushion B/D damper (side RH)		51	Eb,E	√	19	√	19
320	Take the Cushion B/D damper				√		√	
321	Tighten the Cushion B/D damper (side LH)				√		√	
322	Fitting Floor plug hole X RR Floor (side LH)				√		√	
323	Fitting plug plate X QTR panel (Inside)		52	L	√	15	√	20
324	Fitting plug plate X QTR RR Floor (side LH)				√		√	
325	Take the Empty box SPS No.4		53	E	√	6	√	6.4
326	Return the Empty box SPS No.4				√		√	
327	Take the Brake pedal BKT				√		√	
328	Fitting Brake pedal BKT (side LH)				√		√	
329	Take the Clutch pedal Assy	17	54	L	√	90	√	100
330	Set Position Clutch pedal X Clutch M/C push rod				√		√	
331	Tighten the Clutch				√		√	

No	Task	Station	Work Element	Side	Innova		Fortuner	
					Available task	Task times	Available task	Task times
	pedal							
332	Torque Clutch pedal				√		√	
333	Check Clutch pedal				√		√	
	Install the Clutch pedal crevice Pin Beta				√		√	
334	pin							
	Hang the Clutch pedal				√		√	
335	Tension spring							
336	Take the Brake pedal				√		√	
	Set Position Brake pedal X Brake M/C				√		√	
337	Install the Brake pedal crevice Pin Beta pin				√		√	
338	Tighten the Brake pedal				√		√	
339	Tighten the Brake pedal BKT (side LH)				√		√	
340	Torque Brake pedal				√		√	
341	Check Brake pedal				√		√	
	Hang the Brake pedal				√		√	
342	Tension spring							
	Check Operasi Brake pedal				√		√	
343	Fitting E/G room main W/H clamp Dash panel				√		√	
344	Connect the E/G room main W/H X E/G room main W/H No. 2		55	L,Ef		13		8.2
345	Fitting Hood lock CTL		56	L,Ef	√	9	√	7

No	Task	Station	Work Element	Side	Innova		Fortuner	
					Available task	Task times	Available task	Task times
	cable clamp X Clutch pedal BKT							
348	Tighten the E/G room main W/H earth (side LH)				√		√	
349	Torque E/G room main W/H earth (side LH)		57	Ef	√	19	√	19
350	Check E/G room main W/H earth (side LH)				√		√	
351	Tighten the E/G room main W/H earth (side RH)				√		√	
352	Torque E/G room main W/H earth (side RH)		58	Ef	√	15	√	15
353	Check E/G room main W/H earth (side RH)	18			√		√	
354	Take the Actuator ASSY				√		√	
355	Fitting Actuator ASSY				√		√	
356	Tighten the Actuator ASSY (side RH)		59	Ef	√	35	√	34
357	Torque Actuator ASSY (side RH)				√		√	
358	Check Actuator ASSY (side RH)				√		√	
359	Take the Actuator ASSY		60	Ef	√	34		0
360	Fitting Actuator ASSY				√			

No	Task	Station	Work Element	Side	Innova		Fortuner	
					Available task	Task times	Available task	Task times
361	Tighten the Actuator ASSY (side LH)				√			
362	Torque Actuator ASSY (side LH)				√			
363	Check Actuator ASSY (side LH)				√			
364	Close the E/G hood		61	Ef	√	5	√	8.5
365	Fitting Floor W/H clamp X RR Pillar (side LH)				√		√	
366	Tighten the Floor W/H clamp X RR Pillar (side LH)				√		√	
367	Torque Floor W/H clamp X RR Pillar (side LH)				√		√	
368	Check Floor W/H clamp X RR Pillar (side LH)	19	62	Eb	√	31	√	22
369	Connect the B/D W/H C/N X Floor W/H (UPR) (1)				√		√	
370	Connect the B/D W/H C/N X Floor W/H (UPR) (2)				√		√	
371	Fitting Floor W/H clamp X RR Pillar (UPR)				√			
372	Connect the B/D W/H C/N X Floor W/H				√			







No	Task	Station	Work Element	Side	Innova		Fortuner	
					Available task	Task times	Available task	Task times
	(side RH)							
396	Fitting Floor Plug hole X FR Floor W/H (side RH)				√		√	
397	Fitting Floor Plug hole X CTR Floor W/H (side RH)				√		√	
398	Fitting Floor Plug hole X CTR Floor W/H (Middle)				√		√	
399	Fitting Floor Plug hole X CTR Floor W/H (side RH)		70	R		32		30
400	Add the Plug Plate X CTR Floor (side RH)				√		√	
401	Add the Plug Plate X CTR Floor (Middle)				√		√	
402	Add the Tape seal sheet X CTR Floor (side RH)				√		√	
403	Take the side A/B sensor (W/CSA)				√		√	
404	Connect the Side A/B sensor Floor W/H (side RH)				√		√	
405	Check Side A/B sensor C/N X Floor W/H (side RH)		71	R		20		19
406	Tighten the Side A/B sensor X wheel house				√		√	

No	Task	Station	Work Element	Side	Innova		Fortuner	
					Available task	Task times	Available task	Task times
	(side RH)							
	Torque Side A/B sensor X Wheel house				√		√	
407	(side RH)							
	Check Side A/B sensor X Wheel house				√		√	
408	(side RH)							
	Connect the RR Fog lamp relay X Floor				√			
409	W/H R/B		72	L		10		0
	Connect the Defogger relay X Floor W/H				√			
410	R/B							
	Fitting Stop lamp S/W adjuster (LHD)				√		√	
412	Putar tangan Stop lamp S/W (LHD)		73	L	√	14	√	16
	Connect the E/G room W/H Stop lamp S/W	21			√		√	
413	(LHD)							
	Take the Acelerator pedal (LHD)				√		√	
414	pedal (LHD)							
	Tighten the Acelerator pedal (LHD)				√		√	
415	pedal (LHD)							
	Torque Acelerator pedal (LHD)		74	L	√	36	√	35
416	pedal (LHD)							
	Check Acelerator pedal (LHD)				√		√	
417	pedal (LHD)							
	Fitting E/G room main W/H X Brake pedal				√		√	
418	W/H X Brake pedal							

No	Task	Station	Work Element	Side	Innova		Fortuner	
					Available task	Task times	Available task	Task times
	BKT (LHD)							
419	Connect the E/G room main W/H (UPR) X Floor W/H (LHD)				√		√	
420	Connect the E/G room main W/H (LWR) X Floor W/H (LHD)				√		√	
421	Fitting Floor W/H BKT X Dash panel (LHD)				√		√	
422	Connect the E/G room main W/H Acelerator pedal (LHD)				√		√	
423	Check E/G room main W/H C/N X Accelerator pedal (LHD)				√		√	
424	Tighten the Floor W/H BKT X Dash panel				√		√	
425	Take the Fuel lid opener cable				√		√	
426	Fitting Fuel lid opener cable X FR Floor W/H (side LH) (LHD)				√		√	
427	Fitting Fuel lid opener cable X FR Carpet hook (side LH) (LHD)		75	L	√	31	√	29
428	Fitting Fuel lid opening lid X Floor W/H (side LH) (1)				√		√	

No	Task	Station	Work Element	Side	Innova		Fortuner	
					Available task	Task times	Available task	Task times
429	Fitting Fuel lid opening lid X Floor W/H (side LH) (2)				√		√	
430	Fitting Fuel lid opener X RR Floor carpet hook (side LH)				√		√	
431	Fitting Fuel lid opener X RR Floor W/H (side LH)				√		√	
432	Put in Fuel lid opener X LH QTR panel				√		√	
433	Take the Side A/B sensor				√		√	
434	Connect the Side A/B sensor Floor W/H (side LH)				√		√	
435	Check Side A/B sensor C/N X Floor W/H (side LH)				√		√	
436	Tighten the Side A/B sensor X Wheel house (side LH)		76	L	√	18	√	17
437	Torque Side A/B sensor X Wheel house (side LH)				√		√	
438	Check Side A/B sensor X Wheel house (side LH)				√		√	
439	Take the SPS dari box No.5	22	77	L	√	57	√	50

No	Task	Station	Work Element	Side	Innova		Fortuner	
					Available task	Task times	Available task	Task times
440	Bring the SPS dari box No.5				√		√	
441	Take the Fuel tank pipe shield				√		√	
442	Fitting Fuel tank pipe shield				√		√	
443	Take the Fuel (big) inlet ring				√		√	
444	Enter the Fuel (big) inlet ring				√		√	
445	Take the Fuel (small) inlet ring				√		√	
446	Enter the Fuel (small) inlet ring				√		√	
447	Fitting Fuel lid spring				√		√	
448	Fitting Fuel filler opening lid lock retainer				√		√	
449	Fitting Fuel filler opening lid X Fuel filler opening lid lock				√			
450	Fitting Fuel lid opener cable Clip Jack BKT				√		√	
451	Take the Multiplex network Door CPU				√		√	
452	Connect the Multiplex network Door CPU		78	L	√	10	√	16
453	Tighten the Multiplex network Door CPU				√		√	
454	Take the B/D lock		79	L,Eb	√	25	√	23

No	Task	Station	Work Element	Side	Innova		Fortuner	
					Available task	Task times	Available task	Task times
455	Install the B/D lock Scratch cover				√		√	
456	Connect the B/D lock X BD W/H				√		√	
457	Connect the B/D lock X BD hole				√		√	
458	Tighten the B/D lock		80	L,Eb	√	11	√	11
459	Take the CTR Headlining Special Jig (side RH)				√		√	
460	Hang the CTR Headlining Special Jig (side RH)				√		√	
461	Take the Headlining Assy				√			
462	Bring the Headlining Assy Body		81	R	√	66		47
463	Fitting Headlining Clip	23			√		√	
464	Connect the RR Roof antenna Code				√		√	
465	Release the CTR Headlining Special Jig (side RH)				√		√	
466	Return the CTR Headlining Special Jig (side RH)				√		√	
467	Fitting Headlining Clip		82	E	√	16	√	8.2
468	Fitting Dome lamp X				√		√	

No	Task	Station	Work Element	Side	Innova		Fortuner	
					Available task	Task times	Available task	Task times
	Roof R/F							
469	Fitting Headlining X Roof R/F				√			
470	Fitting Magic fastener X Roof R/F				√			
471	Take the RR Assist grip No.2				√		√	
472	Fitting RH RR Assist grip No.2		83	E,Eb	√	22	√	22
473	Fitting LH RR Assist grip No.2				√		√	
474	Take the RR Seatbelt cover				√		√	
475	Fitting LH RR Sealtbelt cover		84	E	√	22	√	25
476	Fitting Belt guide X RR Sealtbelt cover				√		√	
477	Take the CTR Sealtbelt cover				√			
478	Fitting CTR Sealtbelt cover		85	E	√	22		0
479	Fitting Belt guide X CTR Sealtbelt cover				√			
480	Take the FR Headlining Special Jig (side LH)				√		√	
481	Take the CTR Headlining Special Jig (side LH)	24	86	L		54		53
482	Hang the FR				√		√	

No	Task	Station	Work Element	Side	Innova		Fortuner	
					Available task	Task times	Available task	Task times
	Headlining Special Jig (side LH)							
483	Hang the CTR Headlining Special Jig (side LH)				√		√	
484	Take the Headlining Assy				√		√	
485	Bring the Headlining Assy Body				√		√	
486	Set Position Headlining Assy Roof				√		√	
487	Take the Sunvisor holder				√		√	
488	Fitting Sunvisor holder X Headlining				√		√	
489	Release the FR Headlining Special jig (side RH)				√			
490	Return the FR Headlining Special jig (side RH)				√			
491	Connect the FR Radio antenna code X Antenna cord		87	E	√	2		0
492	Take the FR Assist grip RHD				√		√	
493	Fitting LH FR Assist grip RHD		88	E	√	15	√	11
494	Fitting RH FR Assist grip cover RHD				√			



No	Task	Station	Work Element	Side	Innova		Fortuner	
					Available task	Task times	Available task	Task times
495	Take the FR Assist grip LHD				√		√	
496	Fitting RH FR Assist grip LHD		89	E	√	15	√	13
497	Fitting LH FR Assist grip cover LHD				√			
498	Take the Roof console Box				√		√	
499	Connect the Roof console Box		90	E	√	16	√	14
500	Fitting Roof console Box				√		√	
501	Connect the Roof console Box		91	E	√	13		0
502	Fitting Roof console				√			
503	Release the FR Headlining Special jig (side LH)				√		√	
504	Return the FR Headlining Special jig (side LH)		92	L		8		8
505	Release the CTR Headlining Special jig (side LH)				√		√	
506	Return the CTR Headlining Special jig (side LH)				√		√	
507	Fitting Antenna cord clip X FR pillar (side RH)	25	93	R	√	9	√	6.4

No	Task	Station	Work Element	Side	Innova		Fortuner	
					Available task	Task times	Available task	Task times
508	Take the D side Sunvisor				√		√	
509	Tighten the RH Sunvisor		94	R	√	27	√	24
510	Fitting RH Sunvisor cover BKT				√		√	
511	Fitting RH Sunvisor X Visor holder				√		√	
512	Take the A/B ECU				√		√	
513	Tighten the A/B ECU				√		√	
514	Torque A/B ECU		95	R	√	30	√	36
515	Check A/B ECU				√		√	
516	Check A/B ECU Protective cover				√		√	
517	Take the RR Assist grip No.1		96	R,Eb	√	12	√	16
518	Fitting RH Assist grip No.1				√		√	
519	Take the RH roof side G/N		97	R	√	13		0
520	Fitting RH roof side G/N				√			
521	Fitting Roof W/H clip X FR pillar (side LH)		98	L	√	7	√	8.4
522	Take the P side Sunvisor	26			√		√	
523	Tighten the LH Sunvisor		99	L	√	23	√	19
524	Fitting LH Sunvisor cover				√		√	

No	Task	Station	Work Element	Side	Innova		Fortuner	
					Available task	Task times	Available task	Task times
525	Fitting LH Sunvisor X Visor holder				√		√	
526	Take the RR Assist grip No.1		100	E,Eb	√	14	√	14
527	Fitting LH RR Assist grip No.1				√		√	
528	Take the RR A/C S/W				√		√	
529	Connect the RR A/C S/W X Floor W/H		101	E,Eb	√	11	√	7.6
530	Fitting RR A/C S/W X Illumination lamp				√		√	
531	Take the RR A/C S/W				√			
532	Connect the RR A/C S/W X Floor W/H		102	E	√	11		6.4
533	Fitting RR A/C S/W X Headlining				√		√	
534	Take the Smart antenna		103	L,Eb	√	6	√	7.4
535	Fitting Smart antenna X Floor W/H C/N				√		√	
536	Take the LH roof side G/N		104	L	√	11		0
537	Fitting LH roof G/N				√			
538	Take the LUGG W/H No.2				√		√	
539	Fitting LUGG W/H G/M No.2	27	105	Eb	√	22	√	22
540	Fitting LUGG W/H clip Outside				√		√	
541	Fitting LUGG W/H				√		√	

No	Task	Station	Work Element	Side	Innova		Fortuner	
					Available task	Task times	Available task	Task times
	clip inside							
542	Fitting LUGG G/M QTR panel				√		√	
543	Connect the LUGG W/H C/N X Floor W/H				√		√	
544	Take the RR A/C unit Assy				√		√	
545	Set Position RR A/C unit Assy		106	Eb	√	22	√	22
546	Tighten the RR A/C unit Assy				√		√	
547	Tighten the RR A/C unit Assy Pipe				√		√	
548	Tighten the Floor W/H earth X RR pillar (side RH)				√		√	
549	Torque Floor W/H earth X RR pillar (side RH)				√		√	
550	Check Floor W/H earth X RR pillar (side RH)		107	Eb	√	12	√	12
551	Fitting Floor W/H clamp X RR pillar (side RH)				√		√	
552	Fitting Floor W/H clamp X RR A/C unit				√		√	
553	Connect the Floor W/H C/N No. 1 X RR		108	Eb	√	28	√	28

No	Task	Station	Work Element	Side	Innova		Fortuner	
					Available task	Task times	Available task	Task times
	A/C Blower							
554	Connect the Floor W/H C/N No. 2 X RR A/C unit				√		√	
555	Connect the Floor W/H C/N No. 3 X RR A/C unit				√		√	
556	Enter the RR cooler UPR Duct				√		√	
557	Fitting Hood lock CTL cable clamp (RHD)		109	Ef			√	9.2
558	Fitting Seal cowl water extract X Cowl top Panel (RHD)		110	Ef			√	4
559	Take the Hood Bulge (KD)	1					√	
560	Tighten the Hood Bulge*Hood Body (KD)		111	Ef			√	30
561	Take the Stopper B/D (LWR)						√	
562	Tighten the Stopper LWR B/D (side LH)	3	112	Eb			√	20
563	Take the stopper B/D (LWR)						√	
564	Tighten the Stopper LWR B/D (side RH)						√	
565	Take the Pad cowl top silencer No.2	4	113	Ef,L			√	12
566	Fitting Pad cowl top						√	

No	Task	Station	Work Element	Side	Innova		Fortuner	
					Available task	Task times	Available task	Task times
	silencer No.2							
567	Tighten the Floor W/H Earth X CTR Pillar (side LH)						√	
568	Torque W/H Earth CTR Pillar (side LH)	6	114	L			√	13
569	Check W/H Earth X CTR Pillar (side LH)						√	
570	Put in B/D W/H X B/D						√	
571	Fitting Can Junction C/N X B/D Panel No.1						√	
572	Fitting Power B/D W/H X B/D Panel No.1	7	115	Eb			√	31
573	Tighten the B/D W/H Earth X B/D Panel No.1						√	
574	Letakkan E/G room main W/H X Fender Apron (side LH)		116	Ef			√	3
575	Fitting E/G room main W/H protector X Cowl top LHD	8	117	Ef			√	3.2
576	Take the B/D emblem		118	Eb			√	
577	Add the B/D emblem						√	9.4
578	Take the Door Nameplate Jig (side RH)	9	119	Eb,R			√	27
579	Set Position Door						√	

No	Task	Station	Work Element	Side	Innova		Fortuner	
					Available task	Task times	Available task	Task times
	Nameplate Jig (side RH)							
580	Add the Door Nameplate No.2 X B/D panel No.1						√	
581	Add the RR license plate cushion X B/D						√	
582	Connect the B/D camera S/W X B/D W/H		120	Eb			√	6
583	Connect the B/D camera S/W X B/D W/H						√	
584	Torque RR Seat Belt X Body (side LH)						√	
585	Check RR Seat Belt X Body (side LH)		121	L			√	7
586	Check RR Seat Belt X Body (side LH) (W/seat belt no.1)						√	
587	Take the CTR Seat belt shoulder	10	122	L			√	12
588	Tighten the CTR Seat belt shoulder X Body						√	
589	Take the FR Tape seal sheet RR Wheel house (side LH)		123	L			√	12
590	Add the FR Tape seal sheet RR Wheel house (side LH)						√	

No	Task	Station	Work Element	Side	Innova		Fortuner	
					Available task	Task times	Available task	Task times
591	Take the RR Tape seal sheet RR Wheel house (side LH)						√	
592	Add the RR Tape seal sheet RR Wheel house (side LH)						√	
593	Fitting Floor W/H X CTR Floor Carpet Hook (side RH)		124	R			√	16
594	Add the Plug Plate X Wheel House						√	
595	Fitting Floor W/H clamp (side RH) X QTR pillar		125	R			√	7.4
596	Fitting Floor W/H clamp X Roof R/F (side RH)						√	
597	Take the FR Tape seal sheet RR Wheel house (side RH)	11					√	
598	Add the FR Tape seal sheet RR Wheel house (side RH)						√	
599	Take the RR Tape seal sheet RR Wheel house (side RH)		126	R			√	33
600	Add the RR Tape seal sheet RR Wheel house (side RH)						√	
601	Take the RR Tape seal						√	



No	Task	Station	Work Element	Side	Innova		Fortuner	
					Available task	Task times	Available task	Task times
	sheet RR Wheel house No.2							
	Add the RR Tape seal sheet RR Wheel house No.2						√	
602	Connect the FR washer hose X RH						√	
603	Washer nozzle (KD) Connect the FR washer hose X LH		127	Ef				14
604	Washer nozzle (KD) Fitting FR washer	12					√	
605	hose		128	Ef			√	6
	Tighten the E/G room main W/H Protector X		129	Ef			√	3.5
606	Fender (side LH) Take the SPS part box No.2						√	
607	Bring the SPS part box No.2						√	
608	Take the Empty box SPS No.2						√	
609	Kembali Empty box SPS No.2	13	130	Eb				12
610	Take the Empty box SPS No.2						√	
611	Take the W/H protector						√	
612	Fitting W/H protector X Cowl side (side LH)						√	
613	Take the Roofside airduct	14	131	R			√	23

No	Task	Station	Work Element	Side	Innova		Fortuner	
					Available task	Task times	Available task	Task times
614	Take the Packing						√	
	Add the Packing X Air						√	
615	duct						√	
	Fitting Roofside						√	
	airduct X Roof side						√	
616	(side RH)							
	Take the RH RR Side						√	
617	rail spacer							
	Fitting RH RR Side						√	
	rail spacer X B pillar						√	
618	Roof (side RH)							
	Tighten the RH RR						√	
	Side rail spacer X B						√	
619	pillar Roof							
	Take the FR RH side						√	
620	rail spacer		132	R				39
	Fitting FR RH side rail						√	
621	spacer							
	Take the RR RH side						√	
622	rail spacer							
	Fitting RR RH side						√	
623	rail spacer							
	Take the RR RH side						√	
624	rail spacer No.2							
	Fitting RR RH side						√	
625	rail spacer No.2							
	Take the vacuum						√	
	Switching valve BKT	15	133	Ef,E			√	26
626	SUV TR LHD							
627	Tighten the vacuum						√	

No	Task	Station	Work Element	Side	Innova		Fortuner	
					Available task	Task times	Available task	Task times
	Switching valve BKT SUV TR LHD							
628	Take the vacuum Switching valve SUV TR LHD						√	
629	Tighten the vacuum Switching valve SUV TR LHD						√	
630	Fitting vacuum Switching valve SUV						√	
631	Take the Clutch M/C BKT RHD GD		134	Ef,E			√	19
632	Enter the Clutch M/C BKT RHD GD						√	
633	Take the Clutch M/C Assy LHD		135	Ef,E			√	15
634	Enter the Clutch M/C Assy LHD						√	
635	Fitting Brake tube flexible hose LHD		136	Ef,E			√	2.6
636	Take the LH RR Side rail spacer						√	
637	Fitting LH RR Side rail spacer X B pillar Roof (side LH)	16	137	E			√	12
638	Tighten the LH RR Side rail spacer X B pillar Roof						√	
639	Fitting Lh Curtain A/B RR Protector Clip		138	L			√	7.2

No	Task	Station	Work Element	Side	Innova		Fortuner	
					Available task	Task times	Available task	Task times
	Fitting Lh Curtain A/B						√	
640	CTR Protector Clip						√	
	Fitting Lh Curtain A/B						√	
641	FR Protector Clip						√	
	Take the protective vinyl sheet QTR (side						√	
642	LH)		139	Eb				13
	Install the protective vinyl sheet X QTR						√	
643	(side LH)							
	Fitting floor W/H X		140	Eb			√	6.8
644	LH RR Pillar (UPR)							
	Take the BKT Floor						√	
645	W/H (side RR)							
	Fitting Floor W/H C/N						√	
646	X BKT		141	Eb,L				23
	Fitting Floor W/H C/N						√	
647	X BKT 16YM							
	Tighten the W/floor						√	
648	W/H BKT X RR roof	19						
	Fitting Floor W/H						√	
649	clamp X RR roof							
	Fitting Floor W/H		142	Eb				4
	clamp X RR roof						√	
650	16YM							
	Fitting RR washer						√	
651	hose Clip X RR roof		143	Eb				7.4
	Fitting Screw G/M X						√	
652	B/D							
653	Take the Wireless		144	Eb			√	6

No	Task	Station	Work Element	Side	Innova		Fortuner	
					Available task	Task times	Available task	Task times
	door lock buzzer							
654	Connect the Wireless door lock buzzer X B/D W/H						√	
655	Fitting Wireless door lock buzzer X B/D W/H						√	
656	Fitting Cushion X Fuel lid						√	
657	Fitting Fuel filler opening lid lock retainer X Fuel opener wire	22	145	L			√	8.2
658	Release the B/D lock Scratch cover		146	L,Eb			√	1
659	Take the empty box SPS No.5	24	147	E			√	8.4
660	Return the empty box SPS No.5						√	
661	Fitting Cable clamp X FR pillar (side RH)	25	148	E			√	7.9

#### 4.2. Data processing

The data processing will used to create a model then simulate by using Tecnomatix Plant Simulation 12. The computer used to run the simulation model is supported with an Intel Core i3 M370 2.40 GHz, 2.00 GB RAM, and Windows 7 32-bit OS. In this case, the problem is run with several assumptions:

1. The number of product simulated in accordance with consumer demand but in the sequence is random product.

2. Determination of the new cycle time for the proposed model according to the cycle time constraint and selected cycle time with the most optimal results.
3. Task assignment in the proposed model in accordance with the precedence constraint and assignment restrictions.
4. In the running of simulation, when the operator has completed the task in a particular order directly working on the next order.
5. In the optimization process, the assignment placement must have same from one model to the other model. However, when the assignment placement of the model must be moved since the station time of a given model exceed the cycle time that has already determined so that it can be moved to another station but it must follow the constraints and not all of the task can be moved.

### 4.3.1 Modeling the Mixed-model Two-sided Assembly Line

Based on actual production, the modeling of mixed-model two-sided assembly lines and the test problem can be seen in Figure 4.4 and 4.5.

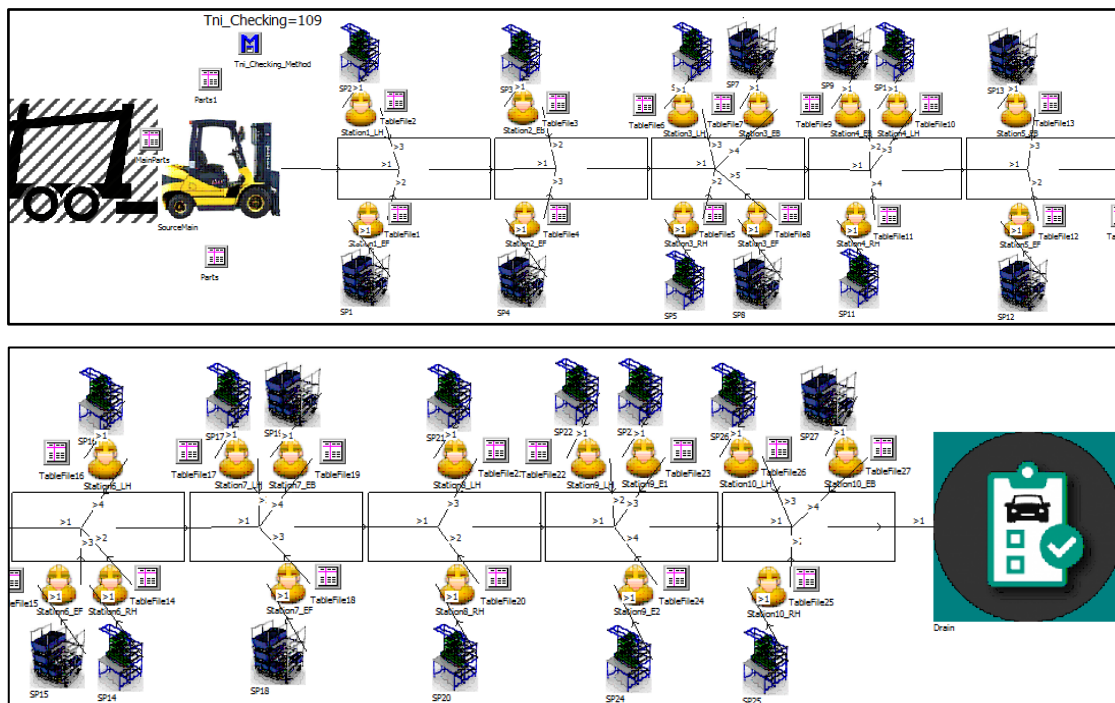


Figure 4.4 Mixed-model two-sided assembly line model

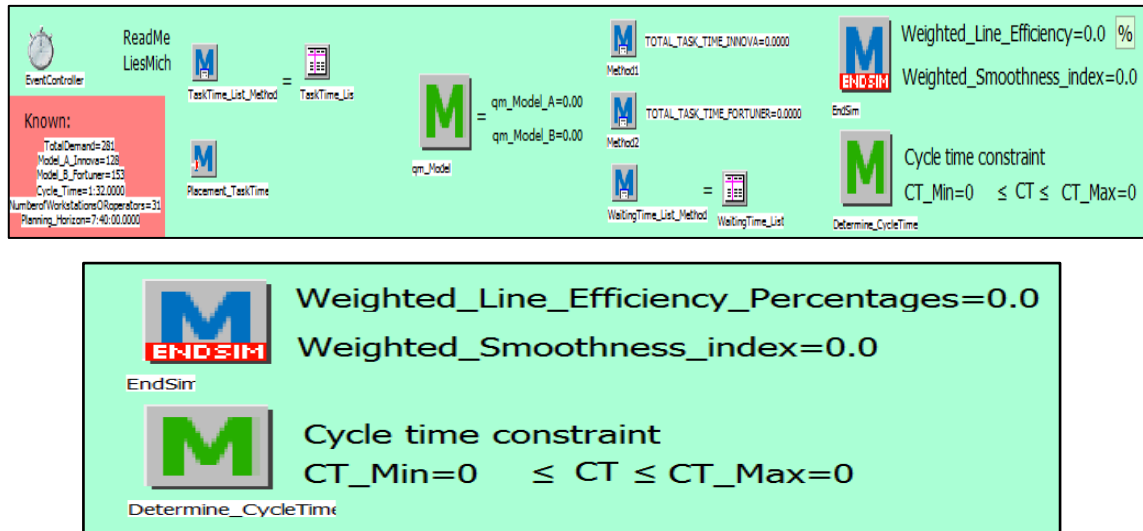


Figure 4.5 Test problem model

### 4.3.2 Input Data

The joint precedence graph that has already made can be converted into software using the object "SingleProc". The conversion result of joint precedence graph can be seen in Figure 4.6.

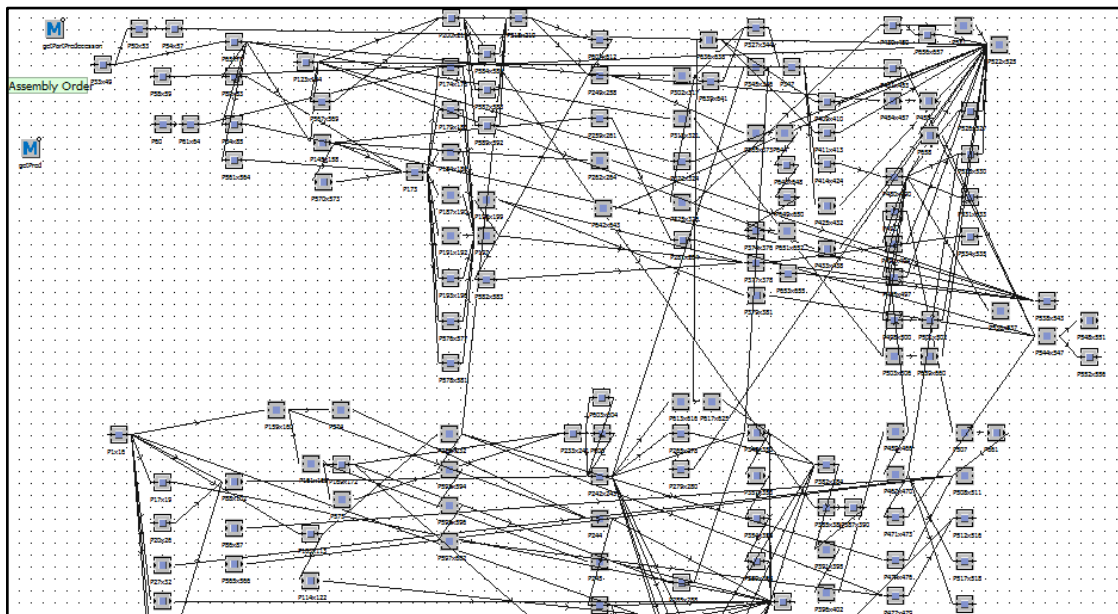


Figure 4.6 Joint precedence graph in the software

The task times data of the products will be entered into software through the work elements. The work elements in each station can be seen in Table 4.3.

Table 4.3 The work elements in each station

No.	Station name	Mated-station	Work element (Innova and Fortuner)
1	Stay hood	1_EF	1,2,3,4,109,110,111
2	Patent Plate	1_LH	5,6,7,8,9,10
3	Stay B/Door	2_EB	11,12,13,112
4	Insulator D. panel	2_EF	14,15,113
5	Wire Floor RH	3_RH	16,17
6	Wire Floor LH	3_LH	18,114
7	Wire B/Door	3_EB	19,115
8	Wire E/G Room	3_EF	20,21,22,116,117
9	Setting G/N B/Door	4_EB	23,24,25,26,27,28,29,30,31,118,119,120
10	Sealt Belt RR LH	4_LH	32,33,121,122,123
11	Sealt Belt RR RH	4_RH	34,124,125,126
12	Insulator Hood	5_EF	35,36,37,38,39,127,128,129
13	RR Hose Washer	5_EB	40,41,42,130
14	CSA RH	6_RH	43,44,45,131,132
15	Setting Booster	6_EF	46,47,48,49,133,134,135,136
16	CSA LH	6_LH	50,51,52,53,137,138,139
17	Pedal LHD	7_LH	54,55,56
18	Actuator	7_EF	57,58,59,60,61
19	Rear Lamp	7_EB	62,63,64,65,140,141,142,143,144
20	Plug Floor RH	8_RH	66,67,68,69,70,71
21	Cabel Fuellid LHD	8_LH1	72,73,74,75,76
22	Shield Fuel Tank	8_LH2	77,78,79,80,145,146
23	Lamp Room	9_E1	81,82,83,84,85
24	Setting H/Linning	9_E2	86,87,88,89,90,91,92,147
25	Sunvisor RH	10_RH	93,94,95,96,97,148
26	Sunvisor LH	10_LH	98,99,100,101,102,103,104
27	RR Cooler	10_EB	105,106,107,108



Based on the real system, the placement of task each station can be represented by work element of the products that assigned to the object "Table" which is indicated by the symbol (x). The data input into software can be seen in Figure 4.7.

string_0	string_1	time	string_3	string_4	string_5	string_6	string_7	string_8	string_9	string_10	string_11	string_12	string_13	string_14	string_15	string_16
1	P1x16	1:08.000	Station1_EF	x												
2	P17x19	16.6000	Station1_EF	x												
3	P20x26	31.4000	Station1_EF	x												
4	P27x32	25.6000	Station1_EF	x												
5	P33x49	1:18.700	Station1_LH		x											
6	P50x53	17.8000	Station1_LH		x											
7	P54x57	12.8000	Station1_LH		x											
8	P58x59	4.0000	Station1_LH		x											
9	P60	13.9000	Station1_LH		x											
10	P61x64	24.4000	Station1_LH		x											
11	P65x79	1:01.200	Station2_EB			x										
12	P80x83	13.1000	Station2_EB			x										
13	P84x85	10.4000	Station2_EB			x										
14	P86x87	13.8000	Station2_EFR				x									
15	P88x102	1:12.000	Station2_EFR				x									
16	P103x113	44.9400	Station3_RH					x								
17	P114x122	41.5100	Station3_RH					x								
18	P123x144	1:23.000	Station3_LH						x							
19	P145x158	1:28.000	Station3_EB							x						
20	P159x160	15.0000	Station3_EF								x					
21	P161x168	1:08.000	Station3_EF									x				

Figure 4.7 Data input

### 4.3.3 Simulation of Current Model with Tecnomatix Plant Simulation

The simulation model of the mixed-model two-sided assembly lines can be seen in Figure 4.8. In addition, the simulation program runs in 7 hours 40 minutes working time.

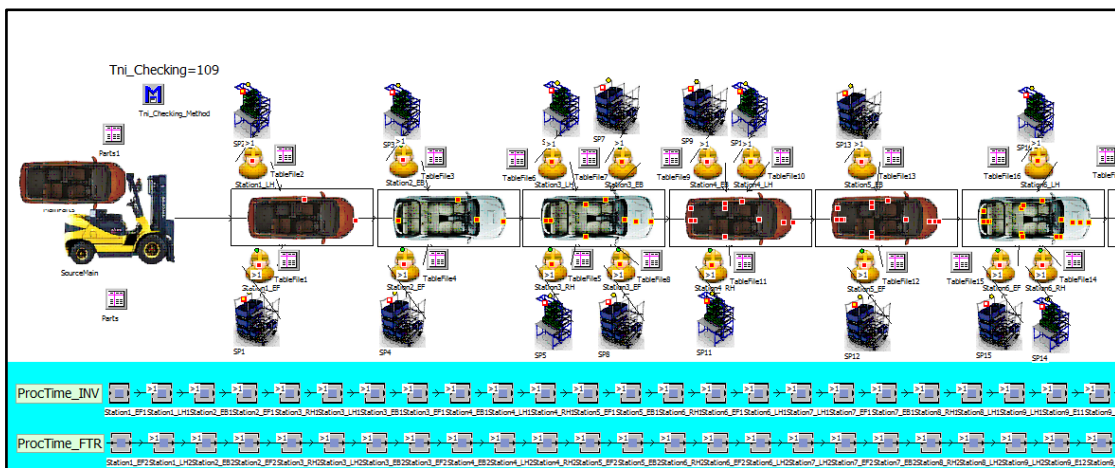


Figure 4.8 Current model

The result of program simulation can be seen in Figure 4.9 and the waiting time result is described in Table 4.4 . It is mentioned that weighted line efficiency is 98.4% and

weighted smoothness index is 60.5% with the total waiting time is 219 seconds (Innova) and 242.2 seconds (Fortuner). Furthermore, the simulation results are given in Figure 4.9.

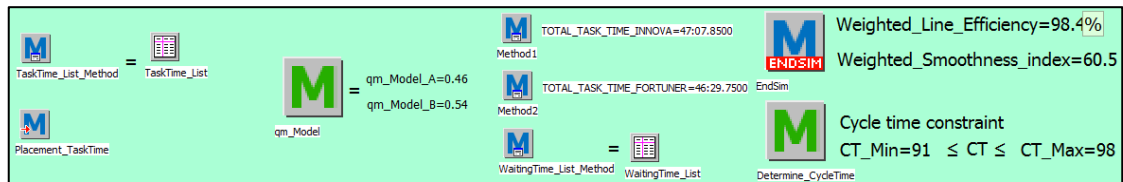


Figure 4.9 The result of simulation program at current model

Table 4.4 The simulation program result of waiting time

No	Workstation	Task	Task	Waiting	Waiting
		Time (INV)	Time (FTR)	Time (INV)	Time (FTR)
1	Station1_EF_O1&O2	02:23.6	02:26.3	-51.6	-54.3
2	Station1_LH_O1&O2	02:33.6	01:49.2	-1:01.6	-17.2
3	Station2_EB	01:26.7	01:39.6	5.3	-7.6
4	Station2_EFR	01:27.8	01:00.9	4.2	31.1
5	Station3_RH	01:28.1	01:27.7	3.95	4.35
6	Station3_LH	01:25.0	01:11.9	7	20.1
7	Station3_EB	01:30.0	01:12.4	2	19.6
8	Station3_EF	02:18.2	01:13.6	-46.2	18.4
9	Station4_EB	02:02.4	02:44.4	-30.4	-1:12.4
10	Station4_LH	01:08.4	01:39.6	23.6	-7.6
11	Station4_RH	01:13.0	01:18.4	19	13.6
12	Station5_EF	01:41.8	02:02.6	-9.8	-30.6
13	Station5_EB	01:32.2	01:31.1	-0.2	0.9
14	Station6_RH	01:52.4	01:37.1	-20.4	-5.1
15	Station6_EF	01:13.1	02:26.1	18.9	-54.1
16	Station6_LH_O1&O2	02:16.2	02:50.9	-44.2	-1:18.9
17	Station7_LH	01:53.7	01:57.2	-21.7	-25.2
18	Station7_EF	01:50.6	01:19.7	-18.6	12.3
19	Station7_EB	01:17.4	01:50.2	14.6	-18.2
20	Station8_RH	01:53.1	01:55.3	-21.1	-23.3

No	Workstation	Task Time (INV)	Task Time (FTR)	Waiting Time (INV)	Waiting Time (FTR)
21	Station8_LH1	01:50.8	01:39.8	-18.8	-7.8
22	Station8_LH2	01:44.7	01:50.5	-12.7	-18.5
23	Station9_E1	02:28.6	01:44.3	-56.6	-12.3
24	Station9_E2	02:04.6	01:49.7	-32.6	-17.7
25	Station10_RH	01:32.7	01:32.2	-0.7	-0.2
26	Station10_LH	01:25.0	01:04.9	7	27.1
27	Station10_EB	01:26.2	01:26.2	5.8	5.8
	<b>Total</b>	<b>47:08.0</b>	<b>46:29.7</b>	<b>09:18.55</b>	<b>10:04.25</b>

Next on the summary of the model simulation results can be seen in Figure 4.10 It is mentioned that the result of Innova and Fortuner model simulation on mean life time or time throughput is 21:41.4125 and 21:50.0931. The production amount of each model is 88 and 87. The throughput of each hour produces 11 units.

Simulation time: 7:40:00.0000									
Cumulated Statistics of the Parts which the Drain Deleted									
Object	Name	Mean Life Time	Throughput	TPH	Production	Transport	Storage	Value added	Portion
Drain	FTR	21:50.0931	87	11	100.00%	0.00%	0.00%	0.00%	
Drain	INV	21:41.4125	88	11	100.00%	0.00%	0.00%	0.00%	

Figure 4.10 The simulation result of current model

#### 4.2.3.3 Assembly Line Balancing Procedure

Assembly line balancing procedure is performed in the different frame. It can be shown in Figure 4.11.

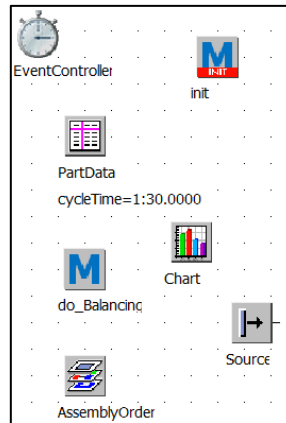


Figure 4.11 Assembly line balancing process

In the figure above, the objects are needed to perform the assembly line balancing procedure. There are many objects based on their function, as follows:

- PartData : The object is to fill the data that will be assigned before line balancing process.
- AssemblyOrder : The object is to read the precedence diagram.
- CycleTime : The object is to fill the amount of cycle time that required.
- Init : The object is the program to clean the data cache in PartData object.
- Do\_Balancing : The object is to program the line balancing process that dynamically redistribute flexible work contents depend on the cycle time.
- Source : The object is source of station object that will be balanced.
- Chart : The object is graph to show the result of assembly line balancing.

In the PartData object, the researcher assigns the possibility of tasks that can be assigned in accordance with the precedence constraint and assignment restriction. It is marked with the symbol x of each part column and station row. Here's the assignment process on each product model:

a. Innova product model

The initial assignment process is on the Innova model. The task assignment on the Innova model can be seen in Figure 4.12.

string	string	string	time	string	string	string	string	string	string	string	string	string	string	string	string	string	string	string
0	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18
string	Part	Assembl		Station1_EF	Station1_LH	Station2_EB	Station2_EF	Station3_RH	Station3_LH	Station3_EB	Station3_EF	Station4_EB	Station4_LH	Station4_RH	Station5_EF	Station5_EB	Station5_EF	Station5_EB
1	P1x16	P1x16	1:08.000	Station1_EF	x													
2	P17x19	P17x19	16.6000	Station1_EF	x													
3	P20x26	P20x26	31.4000	Station2_EFR	x	x	x											
4	P27x32	P27x32	25.6000	Station1_LH	x	x	x	x										
5	P33x49	P33x49	1:18.700	Station1_LH	x													
6	P50x53	P50x53	17.8000	Station3_LH	x													
7	P54x57	P54x57	12.8000	Station5_EB														
8	P58x59	P58x59	4.0000	Station3_LH	x													x
9	P60	P60	13.9000	Station2_EB	x	x												
10	P61x64	P61x64	24.4000	Station4_LH	x	x												
11	P65x79	P65x79	1:01.200	Station2_EB	x													
12	P80x83	P80x83	13.1000	Station2_EB	x													
13	P84x85	P84x85	10.4000	Station2_EB	x													
14	P86x87	P86x87	13.8000	Station1_EF	x	x												
15	P88x102	P88x102	1:12.000	Station2_EFR			x	x										
16	P103x113	P103x113	44.5400	Station3_RH				x										
17	P114x122	P114x122	41.5100	Station3_RH				x										
18	P123x144	P123x144	1:23.000	Station3_LH					x									
19	P145x158	P145x158	1:28.000	Station3_EB														
20	P159x160	P159x160	15.0000	Station3_EF	x													
21	P161x168	P161x168	1:08.000	Station3_EF														
22	P169x172	P169x172	38.2000	Station6_EF														x

Figure 4.12 The task assignment of Innova product model

b. Fortuner product model

In this product model, the part that will enter the station is equated with the Innova model to make the assembly process will be same. The task assignment of Fortuner can be seen in Figure 4.13.

string	string	string	time	string	string	string	string	string	string	string	string	string	string	string	string	string	string	string
0	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18
string	Part	Assembl		Station1_EF	Station1_LH	Station2_EB	Station2_EF	Station3_RH	Station3_LH	Station3_EB	Station3_EF	Station4_EB	Station4_LH	Station4_RH	Station5_EF	Station5_EB	Station5_EF	Station5_EB
1	P1x16	P1x16	54.0000	Station1_EF	x													
2	P17x19	P17x19	16.6000	Station1_EF	x													
3	P20x26	P20x26	17.2000	Station2_EFR			x											
4	P27x32	P27x32	13.3000	Station1_LH		x												
5	P33x49	P33x49	1:14.100	Station1_LH	x													
6	P50x53	P50x53	17.8000	Station3_LH														
7	P54x57	P54x57	15.3000	Station5_EB														
8	P58x59	P58x59	0.0000	Station3_LH														x
9	P60	P60	0.0000	Station2_EB														
10	P61x64	P61x64	0.0000	Station4_LH														
11	P65x79	P65x79	1:05.000	Station2_EB														
12	P80x83	P80x83	0.0000	Station2_EB														
13	P84x85	P84x85	13.0000	Station2_EB														
14	P86x87	P86x87	11.0000	Station1_EF	x													
15	P88x102	P88x102	35.5000	Station2_EFR														
16	P103x113	P103x113	45.5400	Station3_RH				x										
17	P114x122	P114x122	40.1100	Station3_RH				x										
18	P123x144	P123x144	57.3000	Station3_LH														
19	P145x158	P145x158	39.4000	Station3_EB														
20	P159x160	P159x160	15.0000	Station3_EF														
21	P161x168	P161x168	37.4000	Station3_EF														
22	P169x172	P169x172	13.0000	Station6_EF														

Figure 4.13 The task assignment of Fortuner product model

The next process is to balancing the assembly line using the program object "method" in the software. The step is running the Do\_Balancing object. Thus, line balancing process is done in accordance with the cycle time that has the maximum results based on time cycle time constraint. Each product model uses the same cycle time and balanced separately. Line balancing result can be seen in Figure 4.14.

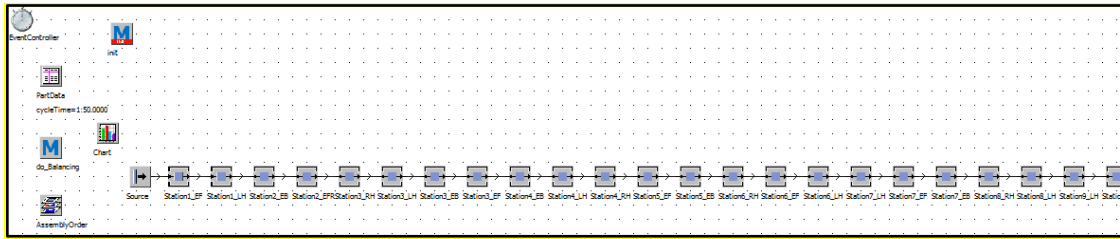


Figure 4.14 Line balancing result

Based on the cycle time constraint obtained from the current model, is 91 as minimum cycle time and 98 as maximum cycle time. The cycle time that would be used is 92 seconds. The result of station times can be seen on object “Chart” such in Figure 4.15 and Figure 4.16.

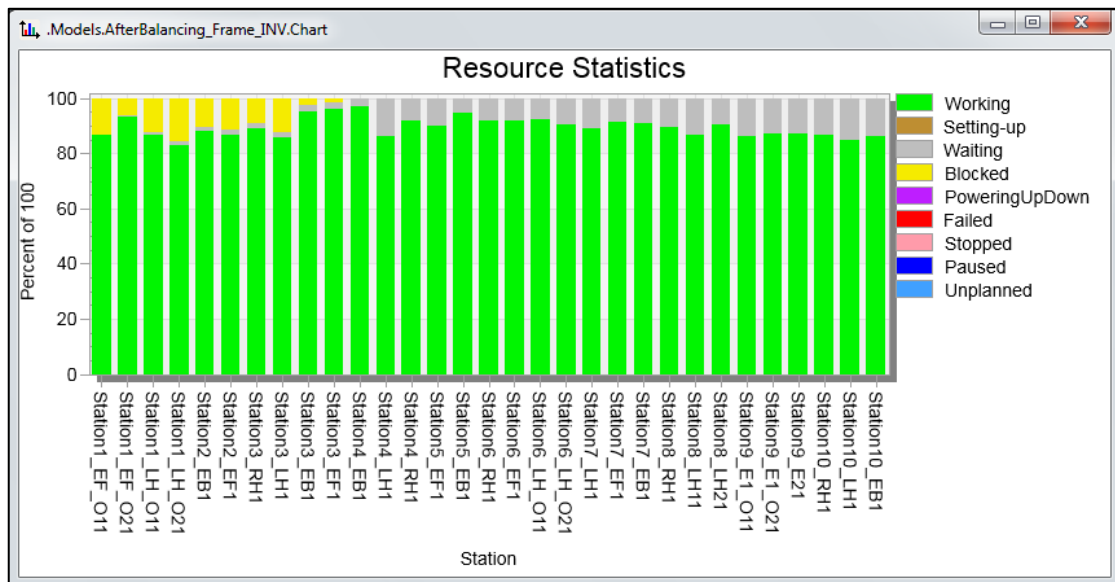


Figure 4.15 The station times chart of Innova product

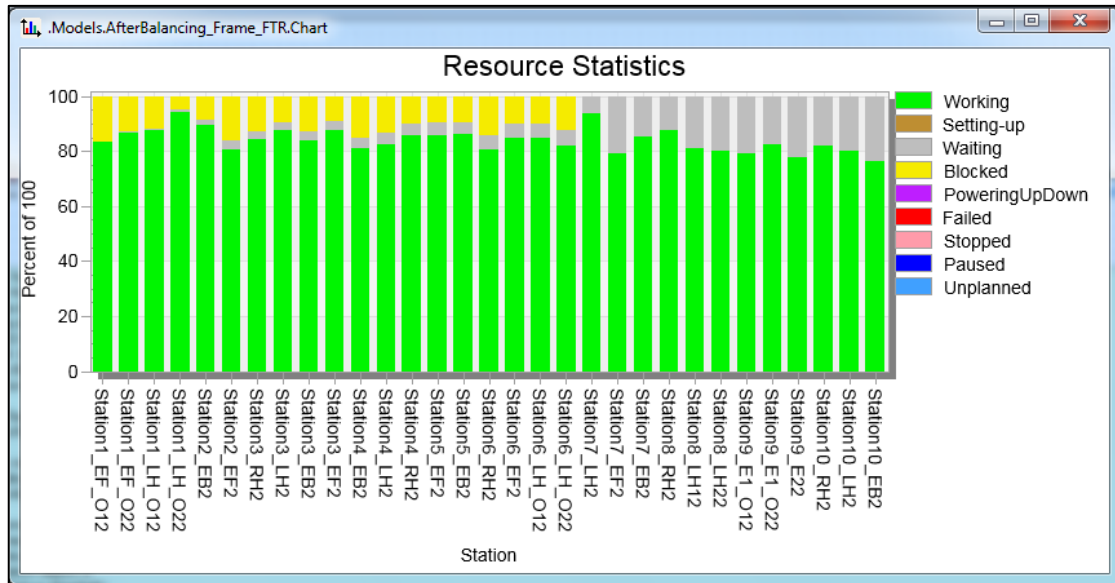


Figure 4.16 The station times chart of Fortuner product

The optimization result from all of the model is represented with the work element that can be seen in Table 4.5.

Table 4.5 Line balancing result

No	Station name	Mated- station	Work Element	
			Innova	Fortuner
1	Stay hood	1_EF_O1	1,14	1,14,44,112
		1_EF_O2	2,3,4,20	2,3,4,111,113
2	Patent Plate	1_LH_O1	5,8,44	5,8,141
		1_LH_O2	6,7,9,10,44	6,7,9,10,20,114,121
3	Stay B/Door Insulator D.	2_EB	11,12,13	11,12,13,23
4	panel Wire Floor	2_EF	15,47	15,36,47
5	RH	3_RH	16,17	16,17
6	Wire Floor LH	3_LH	18	18,41,116
7	Wire B/Door Wire E/G	3_EB	19,23	19,117,120,146
8	Room	3_EF	21	21,22,118,119,136,137
9	Setting G/N	4_EB	24,25,26,27,28,45	24,25,26,27,28,122

No	Station name	Mated- station	Work Element	
			Innova	Fortuner
	B/Door			
	Sealt Belt RR			
10	LH	4_LH	32,33,77	32,33,123,124
	Sealt Belt RR			
11	RH	4_RH	34,72	34,115,126,127,128
12	Insulator Hood	5_EF	22,35,37,38	35,37,38,129,130,131
	RR Hose			
13	Washer	5_EB	29,30,40,42	29,30,40,42,132
14	CSA RH	6_RH	43,50,54	43,50,54,133,134,139
	Setting			
15	Booster	6_EF	36,39,46,48	46,48,58,138
16	CSA LH	6_LH_O1	41,53,58,59,80	45,53,56,125,140
		6_LH_O2	51	51,80
17	Pedal LHD	7_LH	55,	55
18	Actuator	7_EF	49,56,60,61,62	49,59,60,61,62,135
19	Rear Lamp	7_EB	31,63,64,65,66	63,64,65,142,143,144,145
20	Plug Floor RH	8_RH	67,68,69,70,71	67,68,69,70,71
	Cabel Fuellid			
21	LHD	8_LH1	57,74,75,76	57,74,75,76
	Shield Fuel			
22	Tank	8_LH2	73,78,81,83	73,78,81,83,,147,148,149
23	Lamp Room	9_E1_O1	52,79,85,86,88,90	86,87,88,89,90,91,92,93,105
		9_E1_O2	87,89,102,105	66,77,79,85,104
	Setting			
24	H/Linning	9_E2	82,91,93	52,72,82
25	Sunvisor RH	10_RH	94,95,96,97,98	94,95,96,97,98,150
26	Sunvisor LH	10_LH	84,92,99,100,101,103	99,100,101,102,103,100
27	RR Cooler	10_EB	104,106,107,108,109,110	31,106,107,108,109



#### 4.2.3.1 Simulation of Proposed Model with Tecnomatix

The result of program simulation is mentioned that weighted line efficiency is 98.4% and weighted smoothness index is 7.5% with the total waiting time is 24.15 seconds (Innova) and 62.2 seconds (Fortuner). The simulation results in Figure 4.17 and Table 4.6.

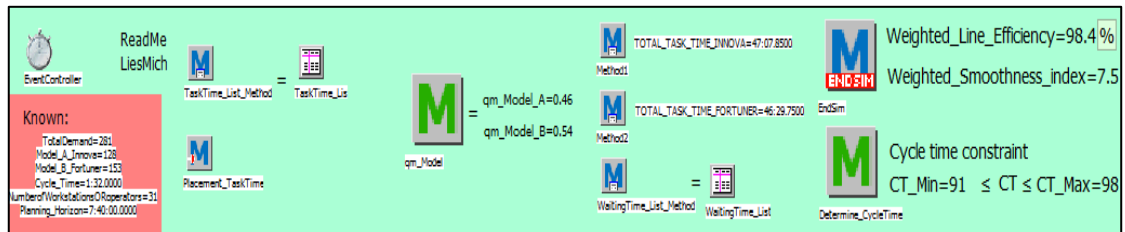


Figure 4.17 The result of program simulation at proposed model

Table 4.6 The result of Waiting time simulation program

No	Workstation	Task	Task	Waiting	Waiting
		Time (INV)	Time (FTR)	Time (INV)	Time (FTR)
1	Station1_EF_O1	01:23.8	01:24.9	8.2	7.1
	Station1_EF_O2	01:30.6	01:28.3	1.4	3.7
2	Station1_LH_O1	01:24.7	01:29.5	7.3	2.5
	Station1_LH_O2	01:21.3	01:36.6	10.7	-4.6
3	Station2_EB	01:26.7	01:31.9	5.3	0.1
4	Station2_EFR	01:25.6	01:23.5	6.4	8.5
5	Station3_RH	01:28.1	01:27.7	3.95	4.35
6	Station3_LH	01:25.0	01:31.2	7	0.8
7	Station3_EB	01:34.5	01:27.8	-2.5	4.2
8	Station3_EF	01:35.6	01:32.0	-3.6	0
9	Station4_EB	01:36.9	01:25.2	-4.9	6.8
10	Station4_LH	01:26.7	01:27.3	5.3	4.7
11	Station4_RH	01:32.8	01:30.8	-0.8	1.2
12	Station5_EF	01:31.1	01:31.4	0.9	0.6
13	Station5_EB	01:35.9	01:31.8	-3.9	0.2
14	Station6_RH	01:33.5	01:26.5	-1.5	5.5

No	Workstation	Task Time (INV)	Task Time (FTR)	Waiting Time (INV)	Waiting Time (FTR)
15	Station6_EF	01:33.9	01:31.0	-1.9	1
16	Station6_LH_O1	01:34.8	01:31.5	-2.8	0.5
	Station6_LH_O2	01:33.3	01:28.7	-1.3	3.3
17	Station7_LH	01:32.0	01:42.0	0	-10
18	Station7_EF	01:34.9	01:26.6	-2.9	5.4
19	Station7_EB	01:34.4	01:33.3	-2.4	-1.3
20	Station8_RH	01:33.3	01:36.5	-1.3	-4.5
21	Station8_LH1	01:31.0	01:29.5	1	2.5
22	Station8_LH2	01:35.2	01:28.6	-3.2	3.4
23	Station9_E1_O1	01:31.1	01:28.3	0.9	3.7
	Station9_E1_O2	01:32.4	01:31.9	-0.4	0.1
24	Station9_E2	01:32.5	01:27.0	-0.5	5
25	Station10_RH	01:32.7	01:32.2	-0.7	-0.2
26	Station10_LH	01:31.0	01:30.1	1	1.9
27	Station10_EB	01:32.6	01:26.2	-0.6	5.8
	Total	47:08.0	46:29.7	1:34.55	01:43.5

Next on the summary of the model simulation results can be seen in Figure 4.18. It is mentioned that the result of Innova and Fortuner model simulation on mean life time or time throughput is 17:41.2146 and 17:42.6290. The production amount of each model is 178 and 100. The throughput of each hour produces 23 and 13 units for Fortuner and Innova product.

Simulation time: 7:40:00.0000									
Cumulated Statistics of the Parts which the Drain Deleted									
Object	Name	Mean Life Time	Throughput	TPH	Production	Transport	Storage	Value added	Portion
Drain	FTR	17:42.6290	100	13	100.00%	0.00%	0.00%	0.00%	
Drain	INV	17:41.2146	178	23	100.00%	0.00%	0.00%	0.00%	

Figure 4.18 The simulation result of proposed model

#### 4.2.3.2 Comparison of the Current and Proposed Situation

The result of comparison between the situation of two models is needed to know whether there is any improvement or not. The results are based on the performance measurements of the assembly line such as total waiting time, weighted line efficiency, weighted smoothness index and throughput. The comparison results are given in Table 4.7. Based on the table, the current situation simulates the model with the cycle time is 110 seconds. Because the goal is to minimize the cycle time so that in the model of the proposed situation, the cycle time should be minimized. The results can be seen from all test problem of performance measurement especially in the proposed situation show the improvement significantly with the minimum cycle time.

Table 4.7 The comparison results between both of the model's situation

Comparison of each situation	Total of waiting time		Weighted line efficiency	Weighted smoothness index	Throughput
	Innova	Fortuner			
Current model	09:18.55	10:04.25	98.40%	60.5	175
Proposed model	1:34.55	01:43.5	98.40%	7.5	278